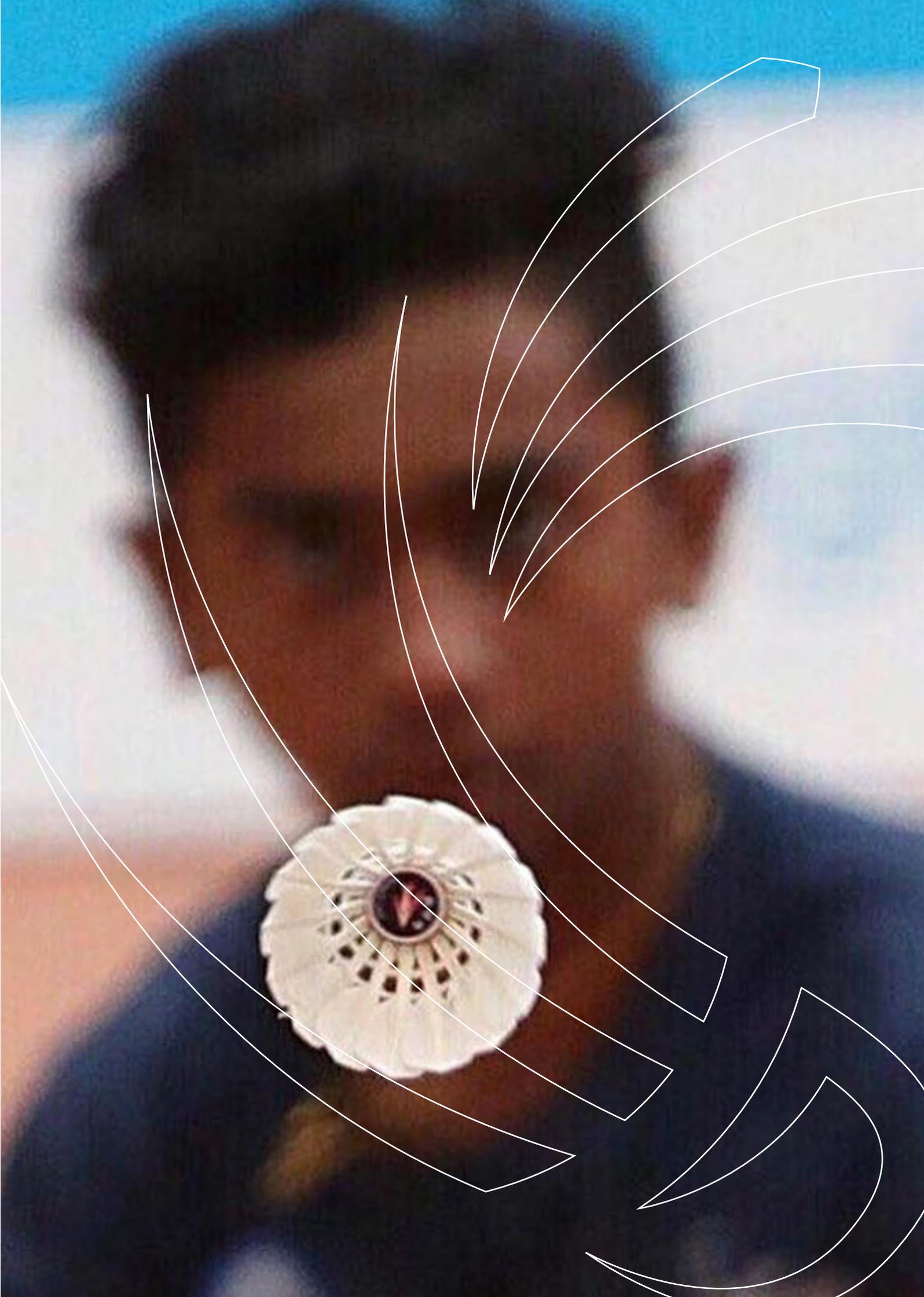




ANNUAL REPORT

2021







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Organisation and Capacity Building

OFFICE BEARERS AND APPOINTMENTS

BOARD OF MANAGEMENT

President	Mr. Mark Cunningham
Vice President , Treasurer	Mr. Kim Rodgers
Secretary	Ms. Christine Ferguson

Board Members

High Performance	Mr. Eipe Chundamannil
	Mr. Kim Rodgers
Inclusivity	Mrs. Judy Cowper
Regional Development	Ms. Christine Ferguson
Coaching	Ms. Donna DeWitt
Junior Development	Mrs Lily Buttrose

Portfolio Leaders

Coaching	Dr. Judith Cousins
Grading	Mr. Tomas Tam
	Mr. David Wheller
	Mr. Jeff Tomlinson
Sporting Schools	Ms. Kay Terry
Technical Officials	Mrs. Kelly Hoare

Staff

Executive Officer	Mr. Rick Wolters
Community Engagement Officer	Mr. Ryan Lin
Membership/Event Support Officer	Ms. Ashleigh Playle

Auditor	Ms. Carla Sawyer
Patron	Tracey Roberts, City of Wanneroo
Deputy Patron	Hugh Nguyen, City of Wanneroo
Deputy Patron	Frank Cvitan, City of Wanneroo

STRATEGIC PLAN 2021 - 2023



Our Vision
Our Mission
Our Values

Badminton to be the sport of choice, competitively and socially, for Western Australians
To promote Badminton as a fun and inclusive sport for all ages and abilities, creating opportunities for increased participation
Inclusivity, Integrity, Excellence, Respect, Opportunity

ORGANISATION AND CAPACITY BUILDING

To strengthen organisational capacity of Badminton WA in collaboration with key stakeholders

- Governance & management**
 - Constitution, strategic plan, policies and procedures
- Organisational development**
 - Best practice governance / management structures operating effectively
- Human resources**
 - Improve employee satisfaction
 - Ensures efficient HR allocation according to priorities
 - Improve volunteer capacities
- Committees**
 - Establish and support committees to help deliver products and services

PARTICIPATION AND DEVELOPMENT

To provide and broaden opportunities for participation. To build pathways that enhance individuals' full potential

- Grassroots participation**
 - Increase memberships
 - Promote high quality, innovative and diverse programmes
 - Promote and support all forms of recreational participation
 - Grow number of affiliated clubs
 - Advance regional development
- Player development**
 - Provide clear player development pathway from Foundation through to Talent, Elite and Master levels
 - Expand para-badminton program
 - Offer resources, facilities and competition opportunities
 - Continue to develop the highest standard players in Australia, capable of State and National representation
- Coach education & accreditation**
 - Adopt BWF coaching framework and pathway
 - Create opportunities and provide resources for coaching development

FACILITIES

To foster and provide sufficient access to facilities and promote badminton activities at these venues

- Maintain a good network of venues**
 - Establish positive relationships with venue owners
 - Provide opportunity for new centres to register interest on website
 - Ensure up-to-date venue list is provided on website
- Work with sports centres to host more badminton activities**
 - Increased focus on priority areas ie SoR
 - Partner with centres to promote badminton, host a variety of activities and programmes, offer attractive conditions of use for badminton clubs and social players
- State badminton facility**
 - Work with key stakeholders to further plans for future development state badminton facility
- Assist regional associations to develop their own facilities as regional centres**
 - Provide associations with necessary documentation and support to present their business case for development

EVENTS AND TOURNAMENTS

To host, organise and promote badminton events of a consistently high standard, and deliver positive and rewarding experiences

- Event management**
 - Maintain a comprehensive events calendar
 - Ensure compliance with Laws and Regulations
 - Increase the reach and appeal of events to volunteers, spectators and fans
 - Organise and deliver high quality events
- Event Planning Committee to lead development of event management capabilities**
 - Improve quality of event streaming capability
- Technical officials**
 - Maintain training and development pathways for all categories of technical officials
 - Develop the highest standard court officials
 - Develop, retain and incentivise volunteers and professional event administrators

MARKETING AND COMMUNICATIONS

To increase awareness of badminton, promoting it as a fun, exciting, safe and inclusive competitive and recreational sport

- Marketing**
 - Develop a comprehensive marketing plan
 - Boost social media presence and engagement
 - Customer/member survey
- Communications & media**
 - Implement a strategic communications plan at various levels
- Stakeholder relationships**
 - Strengthen partnerships and improve alignment with key stakeholders
 - Target recreation centres
 - Identify potential corporate partners.
- Sponsorships**
 - Enhance value proposition for potential sponsors
 - Develop comprehensive digital and printed materials for attracting sponsors at various levels for different events and occasions
 - Secure corporate sponsorships
- Reputation**
 - Maintain a positive image of badminton and integrity of the sport



Department of
Local Government, Sport
and Cultural Industries





Vision

**Badminton to be the sport of choice, competitiveness,
and socially, for Western Australia.**



Mission

**To promote Badminton as a fun and inclusive sport for all
ages and abilities, creating opportunities for increased
participation.**



Values

Inclusivity

Integrity

Excellence

Respect

Opportunity



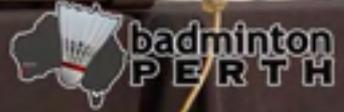
FIRE EQUIPMENT



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DEPUTY REFEREE



President's Report

It is my pleasure to present the 2021 annual report for Badminton WA.

As every year, 2021 was a busy year. Pandemic challenges continued to affect all our lives and called for patience and creative solutions to many new and unexpected problems. Regardless of all these challenges Badminton WA pushed forward and still managed to deliver 13 major events during the year including all 7 major tournaments listed on our calendar.

I would like to take this opportunity to thank everyone involved in delivering these events. Every year we seem to only have a small team of very dedicated people who make these events happen and without these people they would not be possible.

For the first time Para Badminton was introduced to the Paralympics. Although Tokyo 2020 was a year late Badminton WA was delighted to have the only 2 players representing Australia on the biggest stage in world badminton Caitlin Dransfield and Grant Manzoney were the first ever Para-Badminton players to represent Australia at a Paralympics and they did so with pride and distinction. Congratulations to both Caitlin and Grant on their achievement. I would also like to acknowledge the support of all the Badminton WA members who helped these 2 players reach their lifelong goal.

21 saw the cancellation of all national events. This was extremely disappointing because WA has a strong group of talented juniors who are being coached and developed by a group of very dedicated

and passionate coaches. Hopefully 2022 will see the return of national events and Badminton WA will again return to challenge for medals at these events.

Locally 2021 has seen positive communications with more regional badminton centres than in past years. Ryan Lin and Lily Buttrose have done a terrific job bringing Albany back and establishing an association consisting of 5 Albany clubs. Badminton WA has also been influential in helping re-establish the South Suburban Badminton Association and I would like to acknowledge Kelly Hoare as president of this association and thank her for taking on this role.

On a national level Badminton WA have been very active working with BA to finalise the rebranding of Badminton across all states. In addition, we have offered our assistance and direction towards the new format for national events, we have offered our opinion on selection criteria and nomination procedures for para and able-bodied teams, we have also offered assistance and expertise regarding the change of insurance provider for BA. Over the past 5 years Badminton WA have been very determined for BA to introduce an U13 national event and we are cautiously optimistic that the first national U13 event will happen in 2022.

I would like to take the opportunity to thank current board members Kim Rodgers and Judy Cowper for their contributions during these discussions. Other projects that continue are the equalisation of costs for all national teams and Badminton WA joining Sports In-



tegrity Australia. At the 2021 AGM Anthony Mackaiser was elected as president. Unfortunately, Anthony decided work commitments were too difficult and resigned soon after. I would like to thank Anthony for his contribution to Badminton WA during his time on the board as a board member and as the stand in president once Eva Wu had stepped down from the role.

Personally, I only took on the role of president of Badminton WA in May 2021. I have found the role challenging but extremely rewarding. I would like to thank my current board members for their support and contributions over the last year and would also like to thank the office staff, Rick Wolters, Ashleigh Payne and Ryan Lin for their hard work and dedication throughout a difficult year. Badminton WA continues to strive to build our sport and offer our members better opportunities to enjoy the sport of badminton at all levels.

We look forward to improving our sport in all aspects in 2022 and hope to see you on the courts.

Mark Cunningham
President of Badminton WA



Executive Officer's Report

Badminton WA reflected the broader Western Australian economy and sporting organisation through a display of resilience, compromise and common sense. Once again we were much more fortunate than our colleagues in the rest of the country as we continued to deliver our programs, tournaments and offer new opportunities to members and those aspiring to join Badminton WA.

Financially, Badminton WA again saw challenges with reduced income streams. However unlike in 2020 our resilience and good fortune as a State saw us able to deliver many of our programs and tournament relatively unaffected. Unfortunately our High Performance program was heavily affected with the opportunities to represent at the state and national level greatly affected. We are grateful for the support of our valued sponsors and program partners to enable to continue operations at such a level. Of the 18 tournaments scheduled to be held in 2021, in the end we were pleased to be able to host 10 tournaments, far more than other badminton State or Territory.

Our para program continues to build its depth and strength. The year's highlight was to see two of our members represent Australia at the Tokyo Paralympics. Moreover this was the first occasion that Australia had para badminton representatives at the Paralympics. Congratulations are extended to Caitin Dransfield and Grant Manzoney to continue being role models and pioneers in Western Australian para badminton, and beyond. Para badminton categories continue to be included in each tournament whilst para badminton coaching courses and "come and try" days have been hosted to encourage more support.

Athlete coaching and coach development is one of the strong pillars of our operations. With effective and efficient leadership from our coaching coordinators members receive excellent support and skill development to a range of services including junior development, sporting schools and our representative teams. Our very popular and important junior pathway program Shuttle Time Wings, was once again very successful. We have increased our venue range to 11 venues. The introduction of two age categories at most venues was a great success with coaches, players and parents alike, leading to improved coaching, improved outcomes and experience for children and a greater value for the parents.

Our elite athletes continue to be developed and recognised. Congratulations to Yingxiang Lin and Milain Ranasinghe selected in the Australian Badminton Falcons team, whilst Julian Lee, Tim Sentosa, Bernice Teoh and Joanne Zheng were selected into the Junior Falcons team. Badminton WA continues to identify, grow and develop our young talent and assist them on their pathway to Australian and international representation.

Our Member Services and Event Support Office Ashleigh Playle continues to bring improved members service and support systems as well as financial controls and information technology to the role. Administratively Badminton WA welcomed our new Community Services Engagement Officer Ryan Lin. Ryan has been working to engage new Clubs, work to engage new athletes with a disability to join badminton and assists in developing our coaches.

As Executive Officer I am grateful for a strong and committed group of volunteers that are central in making Badminton WA such a respected sporting organisation. These volunteers range from our Club President and Committee through coaches, program coordinators, tournament officials to “everyday helpers”. Your work and commitment is invaluable and I look forward to continuing to work with you all as we grow and develop badminton in Western Australia.

Badminton WA enjoys great support from the corporate and government sectors and continues to be in a stable financial position. We are grateful for the invaluable assistance of the Department of Local Government, Sport and Cultural interests (DLGSC), LotteryWest, Healthway, the City of Wanneroo and the City of Mandurah. We work closely with our key stakeholders and have excellent corporate relationships with them.

We look forward to an exciting 2022.

Rick Wolters







LIVELIGHTER



livelighter.com.au



**SHUTTLE
TIME**

AUSTRALIA

Membership

Weathering the COVID Storm

Membership levels were affected in 2020 by COVID and the difficulties for players to participate with their Clubs. It has been pleasing to see the resilience of badminton in WA with the return to court and the recovery in sport. Whilst there is always room for improvement our 2021 membership levels are encouraging given the circumstances.

There had been encouraging increases in junior membership of Shuttle Time Wings memberships, tournament players and school tournament memberships.

Membership in 2021 saw a 22% reduction in total membership from 3098 to 2415 members. Category membership saw a reduction for Adults, down 10%,

Juniors were down 8% whilst Seniors were also reduced by 30%. The cancellation of 5 or more events further reduced event membership levels by 45%. Renewed efforts will be undertaken in 2022 to build on the recovery momentum.

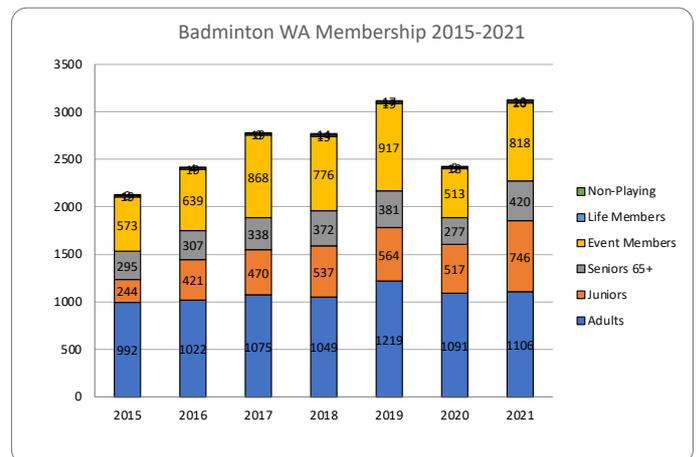
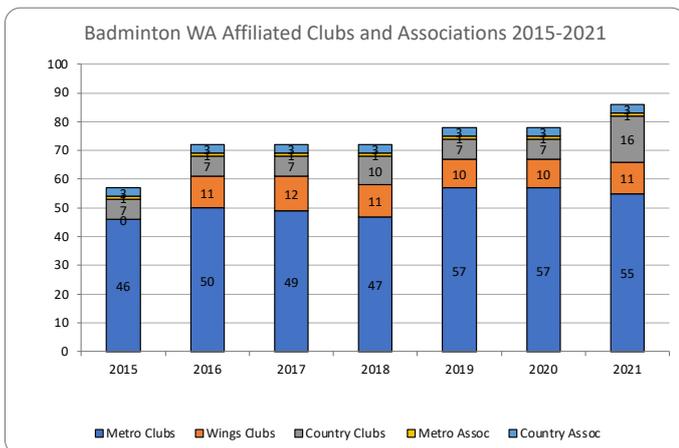
MEMBERSHIP CLUB AND ASSOCIATIONS

Whilst playing membership were heavily affected most of the Clubs, although taking a break during the lock down periods, continued on once restrictions were lifted.

Each year there is a turnover of Clubs. This is as a result of a range of factors including turnover of office bearers available to manage a club, insufficient retention of members to form

a club, closure of venues forcing clubs to relocate as well as the aging demographic of some clubs.

2021 saw 6 clubs discontinue membership, with 6 new Clubs added to the Club list.



Inclusion and Para-Badminton

What a year 2021 was for Para Badminton here in Western Australia.

Para Badminton made its Paralympic debut in Tokyo in August, 2021. Badminton Australia sent 2 athletes to represent Australia, both being West Australian.

Our own Caitlin Dransfield and Grant Manzoney realised their dream of representing their country at the Paralympic Games. Caitlin competed in the Women's SL4 class and Grant in the Men's WH2. Both Caitlin and Grant worked tirelessly with their coach, Mark Cunningham, to achieve their dream. Both Caitlin and Grant represented their country and Badminton WA with pride. We, at Badminton WA, congratulate Caitlin and Grant on their achievements and we are immensely proud of them both.



Unfortunately, due to COVID restrictions, the National Para Badminton Championships did not go ahead in 2021. Our athletes, Grant Manzoney (WH2) and Lochan Cowper (WH1) retain their No. 1 Australian rank-

ings. We are hopeful that they will be given the opportunity to defend their titles in 2022. We are also hopeful that the 2022 Para Badminton Oceania Championships will proceed, as scheduled, in July 2022 giving Grant and Lochan the opportunity to defend their Oceania WH1 and WH2 Singles Titles and, jointly, their Doubles Title.

Locally, BadWheels has had a makeover. We felt that the name "BadWheels" did not reflect who we are and what we do so the decision was made to rebrand "BadWheels" as Para Badminton Western Australia.

Badminton WA continues to support and promote inclusion in our sport by offering an inclusive program on Thursdays at Kingsway. These sessions are well attended and run under the guidance of coach, Mark Cunningham. All Badminton WA state tournaments, as well as the South West Championships held in Mandurah, offer opportunities for people with disabilities to enter. We also held a dedicated para tournament in December. A new south of the river inclusive group started up in February. This is a 10 week trial supported by the City of Mandurah and run by Mandurah Mixed Badminton Club. If successful, we hope to see this group continuing beyond the trial period.

Badminton WA ran a para development squad for a time earlier in the year. With Covid

restrictions easing and national and international tournaments restarting in 2022, we will be looking to get the Para Development Squad up and running again.



Paralympic Australia ran 2 Come and Try Multisport Events. Badminton WA attended both events, showcasing our sport to future Paralympians.

Badminton WA is extremely proud of its Inclusive programs. 3 Western Australian athletes hold top 20 positions in the World Ranking, we have 2 National and Oceania Champions and 2 Paralympians. We will continue to work to improve our programs, grow our player base and offer more opportunities for people with disabilities to enter our sport.



Technical Officials

In 2021 members of the Court Officials Committee provided their time and expertise in assisting in the conduct of tournaments and events at which they officiated. During this time Western Australia was fortunate enough to be able to conduct tournaments to enable members of the Court Officials to practise and enhance their skills, whether it be in refereeing, umpiring or line judging in support of the successful staging of those events, tournaments and other competitions.

Kelly Hoare ran an umpire's course in February 2021 whereby there were 12 candidates, most of the candidates wanted information to take back to their clubs and or update their own knowledge, however there were a couple who have gone onto umpire at our local tournaments in 2021. Kelly and Jiten also met with Badminton Australia CEO Jamie Parsons in May 2021 where he updated us on Badminton Australia's new logo and how COVID19 was affecting the National Carnivals.

Thanks, must go to Jiten Bhatt, Greg Vellacott, Lilly Buttrose, Bradley Chen, Nicholas Nguyen, Eugene Glazman, Paul Garvey, Eva Wu, Sachin Vishwanath, Grant Manzoney, Matthew Cunningham and Sreejith Kandy as they give of their time to either assessing, referee and or umpire at all tournaments held at Kingsway and Mandurah.

NATIONAL CARINVALS

All national carnivals were cancelled in 2021 due to COVID19. The Badminton WA policy of meeting the travel and accommodation costs of State Teams umpires continues to be a positive move which should continue to encourage any interested persons to consider achieving a form of umpire qualification and then to utilise such qualifications in support of the players and coach and manager representing their State. Local Tournament budget also continued in 2021 which allowed WA qualified umpires to gain great experience with some well-earned pocket money.

INTERNATIONAL EVENTS

Greg Vellacott in his capacity as BWF Umpire Assessor did not travel. Kelly was chosen to attend the 2020 Olympics in Tokyo Japan, however decided not to travel and retired from umpiring. Kelly will continue her new role as BWF assessor albeit online at the moment. Jiten Bhatt in his capacity as BWF Certificated and semi professional umpire did not travel, however refereed and umpired at our local tournaments held at Kingsway.

Members of this Committee can be very proud of their contribution to our sport at all levels. Their contribution at a national and international level is especially significant and their essentially voluntary commitment to our sport is a tribute to the energy and enthusiasm they bring to the support of the sport at all levels.

COMMIITTEE MATTERS.

Kelly Hoare has decided not to continue in the position of Chairperson for the next term. At the AGM in 2022, The BAWACOC will be looking for a Chairperson for term of 2 years from March 2022 that expires at The Badminton WA AGM in 2024. Jiten continues in the position of Secretary for a term of 2 years from March 2021 that expires at The Badminton WA AGM in 2023.

Badminton Australia Court Officials Committee – Kelly Hoare continues as a member of this committee. Badminton Oceania Technical Officials Committee – Greg Vellacott continues as a member of that committee. The members of this Committee are proud once again in 2021 to be able to report to The Badminton WA not only on their officiating services to The Badminton WA, but to Badminton Australia, Badminton Oceania and Badminton World Federation as part of their service to the sport.

Kelly Hoare
Chairperson.



Junior Development

The Badminton WA Junior Development Programme consists of several different aspects that are operated through different formats and approaches, often incorporated or alongside other participation and development initiatives.

Foundation Programme

School Badminton Programme

Sporting Schools

Kay Terry remains as Programme Coordinator, supported by the Executive Officer.

13 BAWA coaches delivered the programme to over 1,680 students at 27 schools.

School Tournaments:

Lily Buttrose continues to manage the Programme as Referee and Tournament Director, supported by staff and committed volunteers. Four termly tournaments were successfully held and attended by 608 high school students from a total of 47 school-entries. One primary school tournament was planned, however, was not met by enough interest from schools to eventuate. WA District High School Country Week Badminton WA successfully delivered this five-day event on 20th - 24th September 2021 for School Sport WA for the thirteenth consecutive year, Lily Buttrose continued as Competition Manager, supported by committed volunteers. Caitlin Dransfield, as our athlete representative, attended the Closing Ceremony and present Sportsmanship Award.

Community Badminton Programme

Wings Programme

Badminton WA Wings Junior Programme maintains strong in the 7th year since establishment, with Wings Junior Clubs operating throughout the year by dedicated coaches and attended by over 800 players in Perth metropolitan suburbs of Yanchep, Craigie, Duncraig, Wanneroo, Scarborough, Wembley, Rossmoyne, Canning Vale, Armadale, Cockburn, and Mandurah.

The Programme is independent of any government funding, and is well-regarded by Badminton Australia to use a model to develop the new national participation programme to be launched in 2022.

Member Associations and Clubs

BWF Shuttle Time Teachers courses were delivered in Bunbury (March), Geraldton (July), and Albany (September) to help regional association and club members, as well as school teachers with sufficient information and resources to teach badminton at clubs and schools. Kay Terry and Lily Buttrose conducted the courses with assistance from Dr Judith Cousins and Ryan Lin.

A number of affiliated clubs, such as Nick Kidd Badminton Academy, An Yu, and SKM, offer extensive juniors training and competition activities.

Independent Groups

Some juniors work with independent coaches and groups. The actual statistics remain unclear. Badminton WA's newly appointed Community Engagement Officer is dedicated to work on identifying ways of encouraging integration and participation.

Junior Competition in Australasia / National and Badminton WA Sanctioned Tournament

All Australasia and national junior championships were postponed due to COVID.

The State Junior Championships was successfully held in July school holidays.

Nearly every BAWA sanctioned tournament has juniors divisions. Junior players from local Foundation programmes such as the Wings, Talent programme such as the High Performance Squad and State Teams, as well as players from regional centres and inter-state participated in our tournaments.

High Performance Programme

Junior High Performance Squads continue to operate in both north and south of the river.

Forward View

Our juniors mark the future of our sport. It remains our upmost commitment to: enable more juniors taking playing badminton as a fun and rewarding sporting experience to their physical and mental wellbeing; nurture the development of juniors by creating accessible and inclusive programmes to provide professional progressive training and opportunities to play; ensure juniors needs are supported in their development pathway by providing appropriate training and competition opportunities. Encourage and develop more qualified coaches to engage in delivering junior programmes.

Lily Buttrose

Juniors Development and Schools Programme

2021: ANNUAL REPORT: SPORTING SCHOOLS

The Sporting Schools programme is federally funded by SportAus, with schools applying for grants to support their sporting activities. The aim of the programme is:

‘Helping schools increase children’s participation and opportunities in sport.’

In 2021 thirty three (33) schools received grants for badminton programmes. Sometimes only one class was involved, sometimes the whole school and children from pre-primary to Year 8 were introduced to the sport. Programmes ranged from four sessions for a single class to sixteen sessions across several classes.

There were five (5) regional schools participating this year. These programmes were mostly of two days duration with all children in the school being involved.

Eight (8) coaches, all nationally qualified and registered, supported programmes and approximately 1500 children participated.

COACHES:

Kay Terry, Ian Bridge, Edward Chan, Andrew Chai, Ali Courtie, Lily Buttrose, Ryan Lin, Darren McDonald,

SCHOOLS:

METRO: All Saints College, Australian Islamic School, Bassendean Primary, Beckenham Primary, Beechboro Primary, Baldivis Primary, Canningvale Primary, Carmel Adventist School, Dianella Primary, Dji Dji Aboriginal School, East Wanneroo Primary, John Wollaston College, Kensington Primary, Kingsway Primary, Landsdale Primary, Liwara Catholic School, Marangaroo Primary, Nedlands Primary, Our Lady of Good Counsel School, Regent’s Primary, Shelley Primary, St Dominic’s Catholic School, St Gerard’s Catholic School, St Paul’s Catholic School, St Peter’s School, Victoria Park Primary, West Byford Primary, Ursula Frayne Primary.

COUNTRY: Balingup Primary, Dandaragan Primary, Donnybrook Primary, Leinster Primary, Mt Barker Primary.

Kay Terry Badminton WA Sporting Schools Coordinator

Coaching

In 2021 the Coaching Development programme included:

The provision of coaches for High Performance squads, Sporting Schools sessions, Wings Clubs, groups & individuals, plus managing coaching courses in metro and regional areas, facilitating a coaching workshop, and liaising with Badminton Australia on all coaching matters.

BA FOUNDATION COURSE



This course, held in May, is the first step on the National Coaching Pathway and leads coaches into the Badminton World Federation (BWF) courses.

The course has two components:

- * Online work.
- * One day (8 hours) practical session.

The course was held at the Kingsway Stadium and Badminton Australia provided the Tutor, Mr Peter Roberts, a highly cre-

dentialed former badminton champion and long time coach. Two WA Coaches (Lily Buttrose & Ryan Lin) attended the course and on completion of further online work attained Tutor level. The course was subsidised by Badminton Australia, so cost to candidates was reduced to \$60 for the practical component. Nine (9) candidates completed the course, with all being successful.

BWF SHUTTLETIME TEACHER COURSES

Three regional ShuttleTime Courses were held: Bunbury (March), Geraldton (July) and Albany (Oct). Tutors; Kay Terry & Lily Buttrose. Twenty seven (27) candidates successfully completed the courses.

OCEANIA BADMINTON CONFEDERATION

Planned BWF Level 1 Tutor and BWF Level 2 Coach courses were postponed due to Covid restrictions.

BADMINTON AUSTRALIA

A new annual registration process was initiated, replacing the previous four-yearly registration. The national coach insurance scheme was modified to include insurance for private coaching (at additional cost). The BA Executive Officer visited WA and the opportunity for a meeting covering coaching matters was very useful. The Sport Integrity Australia Learning System was co-branded with Play By the Rules, with some of the courses now becoming pre-requisites for BA coaching courses. A Coach Development Officer was appointed to handle all registrations, and courses. Additional coaching resources were developed in partnership with BADMINTON FAMILY, an online hub specifically designed for badminton coaches.



COACHING WORKSHOP

Held in December, twenty two coaches attended, with Part 1 of the workshop specifically focused on coaches of Wings Junior Clubs. Part 2 covered a range of topics, including Sporting Schools work, BA registration and coaching pathway information, Performance Partner Pathways report and the 2022 Coach Development schedule.

REGIONAL COACHING

Several trips to Country areas (Dandaragan, Cunderdin, Geraldton, Albany, Leinster) were made, some within the Sporting Schools Programmes and others as private coaching.

QUALIFIED WA COACHES as at 31st Dec, 2021

BWF Level 1 Coaches:	23	No Tutors
BA Foundation Level Coaches:	9	Two Tutors
BA Level 1A Coaches:	5	Course archived
BA Level 1 Coaches:	19	Course archived
BWF Shuttle Time Teacher:	39	Five Tutors

Judith Cousins (Coaching Coordinator)

REGIONAL DEVELOPMENT

Western Australia badminton is well supported in our regional areas. 2021 saw 13 clubs deliver badminton opportunities to players in country regions. These Clubs managed to host regular social and pennant competitions for a range of groups from tiny beginners, to school competitions, to men and women adults as well as to senior groups.

2021 saw Badminton WA support these efforts with trips to towns such as Geraldton, Bunbury, Mandurah and Cunderdin to deliver coaching and school opportunities, to grow the game and support the local volunteers in those areas.

The City of Mandurah LiveLighter SouthWest Championships is a well established event on the calendar and was successfully hosted at the Mandurah Aquatic and Recreation Centre once again, albeit reduced numbers as a result of the hosting of the AFL Grand Final in Perth. A successful hosting of the 2021 Country Carnival saw 12 teams return to Mandurah from Bunbury, Geraldton, Kalgoorlie, Mandurah, and Perth to battle for the titles.

Our Sporting School program took coaches into the country to centres such as Djiji Djiji Aboriginal School Bunbury, Balingup Primary, Mount Barker Community College and Newton Moore SHS Bunbury. We also supported once again the hosting of the Livelighter WA District High School Country Week.

It was pleasing to see the regular hosting of "Come and Try" days by Clubs especially at Bunbury and Geraldton as clubs seek to introduce new players to the game and their Clubs. Both these clubs are active in developing

Shuttle Time coaching courses were conducted in Albany, Bunbury and Geraldton. Plans are being developed to conduct Shuttle Time coaching courses in Kalgoorlie and Christmas Island in 2022.

Thank you to everyone who organized or contributed to activities for regional areas in 2020.





Facilities

The Kingsway Indoor Stadium continues to be our premier venue for badminton in Western Australia. The venue, located in Madeley and managed by the City of Wanneroo, houses our administrative centre, the venue in which we host the majority of our events as well as the location of our support equipment required for tournaments.

Kingsway Indoor Stadium is perfect for hosting small to large tournaments and events. With great support from the City of Wanneroo badminton is able to have a professional home to operate from. We were fortunate to have the services of a commercial cafe to support our volunteers during tournaments. Unfortunately the cafe did not continue its lease with the City. With the growth in competition numbers and the geographical diversity of our competition membership 2021 saw a focus on building relationships with new stakeholders in order to meet the demand for facilities and to develop an essence of bringing the sport to the people and not the other way round. More tournaments have been hosted in the southern part of the city to meet the needs of clubs and schools in that area.

Discussions have commenced with a range of venues to gain access to the facilities and in some cases discussions regarding the upgrade of existing facilities. These discussions include City of Armadale, City South Perth, City of Wanneroo, City of Joondalup as well as the City of Swan.

2022 will see a conscious effort to host more tournaments, promotions, coaching and other courses in the south of the river locations at locations such as Perth Badminton Arena and Armadale Badminton Centre.

Planning and bookings have been made to broaden the venues we use across our programs including Shuttle Time Wings, Coaches course, Para Development squad training, High Performance training as well as to our regular tournament venues.





Events and Tournaments

2021 began with a schedule of 20 tournaments including local, region, club delivered as well as school focused events.

With the challenges of COVID-19 we were pleased that we eventually were able to deliver 13 events including Kingsway Tournament, Junior State Championships, Perth Championships, 4 of the five planned school tournaments, SKM events, Country Schools week, Open State Championships, Country Carnival, South West Championships, Para Challenge and the Summer Championships.

Due to Western Australia's successful management of the pandemic we were able to deliver many more events than our counterparts in other states and territories of the country.

STATE CHAMPIONS 2021

WA STATE OPEN

Men's Single Champion
[Yingxiang Lin](#)

Women's Singles Champion
[Bernice Teoh](#)

Men's Doubles Champions
[Yingxiang Lin Kai Chen Teoh](#)

Women's Doubles Champions
[Jessica Boediman Angie Yang](#)

Mixed Doubles Champions
[Yingxiang Lin Bernice Teoh](#)

WA JUNIOR STATE OPEN

U11 Boy's Singles Champion
[Jacob Pius](#)

U11 Girl's Singles Champion
[Rachel De Joya](#)

U11 Boy's Doubles Champions
[Jahan Kapadia Chengrui Shen](#)

U11 Mixed Doubles Champions
[Ethan Xu Rachel De Joya](#)

U13 Boy's Singles Champion
[Lewin Sojan Mathew](#)

U13 Girl's Singles Champion
[Mimi Ngo](#)

U13 Boy's Doubles Champions
[Stany Jomon Lewin Sojan Mathew](#)

U13 Girl's Doubles Champions
[Xyn Yi Ling Joanna Rose Mathew](#)

U13 Mixed Doubles Champions
[Rishik Nair Janna Rose Mathew](#)

U15 Boy's Singles Champion
[Roshan Joseph Biju](#)

U15 Girl's Singles Champion
[Seryna Xiao](#)

U15 Boy's Doubles Champions
[Thierry Ling Josh Mathew](#)

U17 Boy's Singles Champion
[Timothy Sentosa](#)

U17 Girl's Singles Champion
[Joanne Zheng](#)

U17 Boy's Doubles Champions
[Terrence Kok Timothy Sentosa](#)

U17 Girl's Doubles Champions
[Marlynn Leo Seryna Xiao](#)

U17 Mixed Doubles Champions
[Timothy Sentosa Janne Zheng](#)

U19 Boy's Singles Champion
[Julian Lee](#)

EMERGENCY
USE ONLY



**badminton
PERTH**

ANNOUN



Perth

Marketing and Communication

Our marketing and communications was focused on three key avenues to market

- * our “Shots” e-newsletter
- * website, and
- * social media channels.

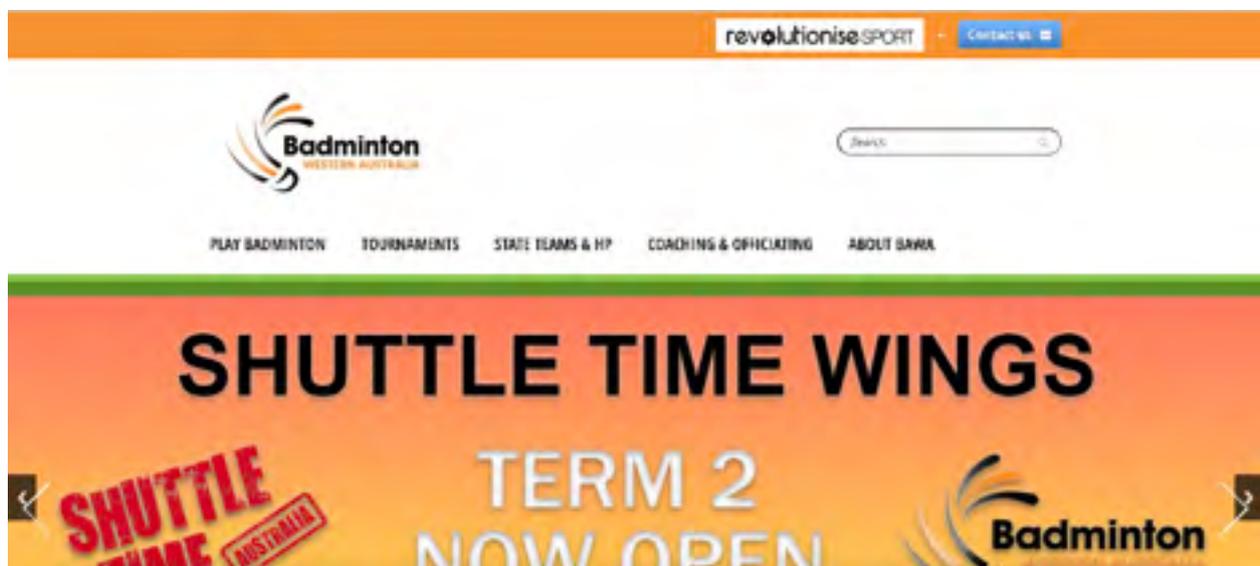
The “Badminton Shots” e-newsletter remains crucial to our aim to communicate important news, event promotions and information regarding governance matters, coaching and umpiring courses, tournaments, training camps, and other events as well as general news.

We have made fantastic progress with our Facebook page during 2021. The Facebook page, which now has more than 2,500 followers, has been important to helping us keep our members and fans up to date in these challenging times and it continues to go from strength to strength.

The website is an important channel for information regarding events and programs as well as the ‘go-to’ destination for people wanting info on clubs and associations, memberships, coaching and development programs and much more. Members can identify courses, events, tournaments and programs, sign up and pay for these online with easy access.

These platforms are often linked as members consume their information in a range of mediums so ensuring the message gets to its recipient is vital for the success of badminton in WA.

Supporting these electronic platforms are a range of strategies designed to inform and streamline processes including publication of flyers, posters, “how to plans” and promotional items.



A major focus of Badminton WA was improving the communication and connection both between Badminton Western Australia and Badminton Australia but also improving the communication pathways between Badminton WA members and Badminton Australia.

Closer relationships with Badminton Australia has resulted in improved information and awareness at the local members level. The Badminton Australia messaging around programs such as the new Falcons Development program, the High Performance Pathway, the Shuttler newsletter and the new National Championships model has seen greater engagement and appreciation for the role of each of the governing bodies.

Coaches are better connected to their colleagues through a new coach registration and education program, feedback is regularly sought through online surveys and forums. The goal is to have more people playing, more often, with greater skill and with more enjoyment.





Financials

Treasurer's Report to the Re-convened Badminton WA AGM 2022

The Board of Badminton WA is pleased to present for your AGM 2022 adoption, the Audited Financial Statements for the calendar year (our adopted financial year), that ended 31 December 2021.

To assist with the ease of reading thereof, here is a brief glossary of acronyms that have been used in the Financial Statements due to software lineage limitations (and also used by me in this report):

- (N/R) - Non-Recurring or Non-Recurrent (ie possibly one-off, in respect of grants income)
- DLGSC - Department of Local Government, Sport & Cultural Industries (WA state govt dept, formerly DSR-WA, WA Dept of Sport & Recreation)
- IIP - Industry Investment Program (re-current grant program of the DLGSC for SSO's)
- BO - Badminton Oceania (Inc), our Olympics Sport's regional confederation & BWF affiliate
- SCPG - Social & Community Participation Grant (Cwth Govt program administered by the Dept of Social Services [DSS], specifically titled 'NDIS Information Linkages & Capacity Building' grant program for 2020-21)
- JK/CFB - JobKeeper/CashFlowBoost (being Covid19 economic measures through ATO by Cwth Govt statutes)
- BA - Badminton Australia Ltd (our National Sporting Organisation, NSO)(& BO affiliate)
- WC - Workers Compensation (WA Statute covered worker insurance scheme)
- CBA, ING, P&N - Cwth Regulated Australian Banks operating under those monikas
- MD - Maturity Date (pertaining to bank term deposits)
- SG, PAYGW- Superannuation Guarantee & Pay As You Go Withholding (payroll sourced financial obligations under Cwth statutes)
- KISS - Kingsway International Sports Stadium (operated by City of Wanneroo, CofW)

The reality is that BAWA was much closer to approx break even or small surplus over the last 2 financial years (2020 & 2021) when those 2 years are combined. Reported 2020 audited result was \$33k approx surplus, and this now reported audited 2021 result \$21k approx deficit = a net \$12k surplus. The averaged results are able to be compared to budget presentations to SGMs of \$23k deficits for both 2020 & 2022.



The audited financial statements for 2020 presented to and adopted by the AGM 2021, which were prepared without BAWA Treasurer input (due to bereavement circumstances), were clearly and are now seen to be substantially in error, and included an overstatement of prepayments at 31/12/2021 by at least \$19k, and an overstatement of deferred revenue, being \$6k (of 2019 balance date revenue deferred) not properly reversed out of the balance sheet in the 2020 financial statements presentation, and other less significant mis-statements and errors in the 2020 Balance Sheet presentation that was adopted.

Where possible, adjustments (errors, oversights) that were clearly able to be attributed to the 2020 year (\$3.7k net positive items), they have been reported as net Prior Period Adjustments in the Statement of Changes in Equity. Where irreconcilable (errors, oversights) cannot be easily attributable to either 2020 or 2021 calendar years, they have been left in the reported year 2021 financial results, by agreement with the Auditor.

Some hopefully helpful commentary on the reported \$20.9k deficit for 2021 and balance sheets now being presented for AGM 2022 adoption include:

- In 2020, we received substantial (N/R) JK/CFB assistance via the ATO, to help keep us going through the Covid19 pandemic, some \$47k all up, not continued into 2021
- Memberships Expense reduced in 2020 from BA discounting 75% on their membership fees to the 'States' (=SSO's such as us), increased from \$4.3k to \$14.5k. The latter \$14.5k is still partially discounted, and not yet back to full CPI indexed fees as provided in BA's Rules, until their 2022/3 financial year.
- The savings in Membership Expense and windfall of JK/CFB enabled BAWA to discount its own membership fees by some \$40k (50% discount was passed on to our members, in recognition of Covid19 pandemic impacts to our sport). This reflects in our own membership revenue increasing from \$39.4k in 2020, reverting to \$81.8k as BAWA in turn ceased its 50% discounting.
- There was also saving under the Insurances Expense in 2020, reverting from discounted premiums in 2020 to non-discounted premiums in 2021, coming mainly in support from the BA group insurance underwriter SportsCover Australia, in recognition of reduced risk for the group plan Insurers during Covid19 pandemic measures. Our overall Insurance Expense shows as increasing from \$15.9k in 2020 to \$24.3k. This was also in part due to increased Workers Compensation premiums from an increased payroll expense, and was also due to increased cover for Office/Contents cover, as we re-assessed with the brokerage for loan equipment, items such as wheelchairs, additional office equipment, etc.

- Payroll expenses increased to (N/R) grant funding secured in 2021, flowing in part also to 2022, as shown (itemised) in the Income & Expenditure Statement for 2021. This additional grant funding helped us to employ on a part-time basis a Community Engagement Officer (aka, a Development Officer) in 2021, flowing through to part of 2022.

- Trade Creditors show as a dramatic reduction from \$60.3k as at the 2020 balance date, down to \$3.4k only at the 2021 balance date. This was largely because, for years now, the City of Wanneroo (CofW) had always required us to pre-book in the prior calendar year, for our upcoming year Kingsway KISS programs, court and room hire, and they would immediately issue us with (prior-year) tax invoices to reflect these bookings (payments were only required in the month before actual bookings). These processed tax invoices largely ended up in the BAWA balance sheet Prepayments account. The CofW has now in 2022 gone to a different software system of accounting for the Kingsway KISS bookings, whereby we no longer are invoiced in advance for the entire year's court hire & room bookings, and tax invoices now only issue in the month preceding the date of the confirmed bookings.

- The financial statements are also significantly impacted by Covid19 pandemic impacts, eg we did not have any state representative teams going to National Events after Jan20 Seniors and Sep/Oct19 U15s. The first National Event we were able to compete at/ enter teams into, after WA & National interstate borders were re-opened in Mar22 was Seniors in Apr22. Normally our balance sheet at calendar/financial year end reflects Senior and U17 deferred revenue (income & expenses), but none of that existed as at 31/12/2021, with borders still closed, and a very late cobbling together of a Seniors team to represent us interstate in early Apr22. Going forward with the re-scheduling of National Under-age Events to later in year timeslots, with the possible exception of the Seniors, these financial impacts on our balance sheet will substantially disappear, under accrual based accounting.

- The balances shown in GST & Payroll liabilities are at balance date inflated by more than one quarter's Business Activity Statements being outstanding at balance date. All outstanding BAS's have since been lodged with the ATO, without penalty except for the General Interest Charge (GIC). The SG payroll liability shown at balance date is current, for one quarter only. SG in 2021 has been remitted when due.

Finally, whilst the association is required by its Rules document (=Constitution) to have adopted Audited Financial Statements at an AGM by end March, the Association is required only to have adopted Financial Statements (reviewed, not audited) under the WA (fairly recent), Associations Incorporations Act 2015, by end June 2021 (within 6 months of balance date). As explained to the AGM 2022 when first convened, due to a number of Covid19 and operational issues, it was not possible for us to have completed Audited Financial Statements for the 2021 calendar year ready by this earlier prescriptive date, nor the statutory date as it turns out. In order to keep within legal requirements, as is permitted under the above referenced Act, BAWA has in Jun22 formally applied to (and paid the requisite fee) to the state Commissioner for Corporate Affairs for a one month's extension to the end Jun22 statutory time limit, and which it fully expects to be granted.

Signed:



(Mr) Kim A Rodgers, B.Com (UWA), Chartered Accountant
9 July 2022



Auditor's Report

Please refer to the next page for the Auditor's report

**The Badminton Association of Western
Australia (Inc.) ABN 34 245 256 670**

**Financial Statements
For the year ended 31 December 2021**



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Winnamalce 2777

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Website: www.bluewrenaccounting.com.au

The Badminton Association of Western Australia (Inc.)
ABN 34 245 256 670

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The Badminton Association of Western Australia (Inc.)

ABN 34 245 256 670

Income and Expenditure Statement

For the year ended 31 December 2021

	2021	2020
	\$	\$
Income		
Grant revenue - DLGSC IIP Gov.	80,000	80,000
Grant rev - DLGSC Other DO (N/R)	33,333	.
Grant revenue - Healthway grant	30,000	28,000
Grant revenue - BA grants (N/R)		25,603
Grant revenue - Kidsport	2,053	541
Grants received - BO - Para (N/R)	2,991	1,000
Grant revenue - SCPG (N/R)	20,253	
Income from events & activities	201,068	153,519
Affiliation & player registration fees	81,832	39,358
Insurance recoveries		420
Interest received	2,975	4,062
Other income - Inc. State Teams	1,832	19,358
Sponsorships received - City of Mandurah	2,000	
Donations received	119	200
COVID19 Subsidies received - JK & CFB		46,832
Total income	458,456	398,893
Expenses		
Event and activities expenses	206,194	143,528
Advertising & promotion	1,721	1,603
Insurance (BA Group, WC, Office)	24,388	15,945
Interest expense	1,429	
Legal fees	9,927	85
Depreciation expense	4,330	3,756
Membership expenses	14,549	4,315
Payroll expenses	162,680	121,338
Board & CEO expenses	364	954
Office expenses	18,409	15,518
Other expenses - inc. State Teams	35,330	59,158
Total expenses	479,322	366,199
Surplus (deficit) from ordinary activities	(20,866)	32,694
Net surplus (deficit) attributable to the association	(20,866)	32,694

The accompanying notes form part of these financial statements.

The Badminton Association of Western Australia (Inc.)

ABN 34 245 256 670

Detailed Balance Sheet as at 31 December 2021

	Note	2021	2020
		\$	\$
Current Assets			
Cash Assets			
Cash at bank - CBA Main account		77,031	19,602
ING Business Optimiser a/c		1,062	35,145
Paypal a/c		1,017	901
Jnr Team Fundraising account - P&N		1,651	
Revsport clearing a/c		424	
Cash on hand		2,536	402
		<u>83,721</u>	<u>56,050</u>
Receivables			
Trade debtors		290	4,113
Other debtors		3,642	25
		<u>3,932</u>	<u>4,138</u>
Inventories			
Inventory - Shuttle & Other stock		4,166	5,684
		<u>4,166</u>	<u>5,684</u>
Other			
Short term deposits - ING MD 19/08/2022		200,000	200,000
Short term deposits - ING MD 22/07/2021			15,000
Short term deposits - ING MD 22/07/2021			25,000
Short term deposits - Comm Bank 8/8/2021			100,000
Short term deposit - P&N 23/01/22		100,000	
Short term deposit - P&N 23/1/22		50,000	
Prepayments		559	44,434
Other - Bonds & Deposits		200	150
		<u>350,759</u>	<u>384,584</u>
Total Current Assets		<u>442,578</u>	<u>450,456</u>

The accompanying notes form part of these financial statements.

The Badminton Association of Western Australia (Inc.)

ABN 34 245 256 670

Detailed Balance Sheet as at 31 December 2021

	Note	2021	2020
		\$	\$
Non-Current Assets			
Property, Plant and Equipment			
Office equipment (cost)		15,250	15,250
Less: Accumulated depreciation		(11,181)	(8,735)
Other Equipment (cost)		23,532	21,600
Less: Accumulated depreciation		(14,977)	(13,093)
		<u>12,624</u>	<u>15,022</u>
Total Non-Current Assets		<u>12,624</u>	<u>15,022</u>
Total Assets		<u>455,202</u>	<u>465,478</u>
Current Liabilities			
Payables			
Unsecured:			
Trade creditors		3,440	60,275
Other creditors		<u>10,965</u>	<u>277</u>
		<u>14,405</u>	<u>60,552</u>
Financial Liabilities			
Unsecured:			
CBA Travel cards accounts			<u>1,253</u>
			<u>1,253</u>
Current Tax Liabilities			
GST clearing		27,645	(1,390)
PAYGW liability		31,484	5,874
SG payable		<u>3,991</u>	<u>2,853</u>
		<u>63,120</u>	<u>7,337</u>
Provisions			
Employee entitlements		<u>19,436</u>	<u>9,174</u>
		<u>19,436</u>	<u>9,174</u>

The accompanying notes form part of these financial statements.

The Badminton Association of Western Australia (Inc.)

ABN 34 245 256 670

Detailed Balance Sheet as at 31 December 2021

	Note	2021	2020
		\$	\$
Other			
Advance revenue payments		2,591	28,830
Grants received in advance		6,666	
Sundry		1,682	
		<u>10,939</u>	<u>28,830</u>
Total Current Liabilities		<u>107,899</u>	<u>107,146</u>
Total Liabilities		<u>107,899</u>	<u>107,146</u>
Net Assets		<u>347,303</u>	<u>358,333</u>

Members' Funds

Reserves

Court officials reserve		10,594	8,462
Junior State Team Fundraising Reserve		3,959	
Accumulated surplus (deficit)		332,750	349,871
Total Members' Funds		<u>347,303</u>	<u>358,333</u>

The accompanying notes form part of these financial statements.

The Badminton Association of Western Australia (Inc.)

ABN 34 245 256 670

Statement of Cash Flows

For the year ended 31 December 2021

	2021	2020
	\$	\$
Cash Flow From Operating Activities		
Receipts from government COVID19 subsidies		46,832
Receipts from grant funding	177,602	135,144
Receipts from activities, registration fees and sundries	266,641	228,159
Payments to Suppliers and employees	(406,362)	(374,296)
Interest received	2,975	4,062
Net cash provided by (used in) operating activities (note 10)	<u>40,856</u>	<u>39,901</u>
Cash Flow From Investing Activities		
Purchase of property, plant and equipment	<u>(1,932)</u>	<u>(1,233)</u>
Net cash provided by (used in) investing activities	<u>(1,932)</u>	<u>(1,233)</u>
Net increase in cash held	38,924	38,668
Cash at the beginning of the year	<u>394,797</u>	<u>356,129</u>
Cash at the end of the year (note 9)	<u><u>433,721</u></u>	<u><u>394,797</u></u>

The accompanying notes form part of these financial statements.

The Badminton Association of Western Australia (Inc.)

ABN 34 245 256 670

Statement of Changes in Equity for the year ended 31/12/2021

Notes	Retained Earnings	Court Officials Reserve	Junior State Team Fundraising Reserve	Total
Balance at 01/01/2020	315,460	6,604		322,064
Comprehensive income				
Surplus attributable to the members	32,694			32,694
Prior period adjustments	1,717			1,717
Transfer to reserve		1,858		1,858
Total comprehensive income for the year attributable to members of the entity	34,411	1,858		36,269
Balance at 31/12/2020	349,871	8,462		358,333
Comprehensive income				
Deficit attributable to the members	(20,866)			(20,866)
Prior period adjustments	3,745			3,745
Transfer to reserve		2,132	3,959	6,091
Total comprehensive income for the year attributable to members of the entity	(17,121)	2,132	3,959	9,836
Balance at 31/12/2021	332,750	10,594	3,959	347,303

The accompanying notes form part of these financial statements.

The Badminton Association of Western Australia (Inc.)

ABN 34 245 256 670

Notes to the Financial Statements

For the year ended 31 December 2021

Note 1: Summary of Significant Accounting Policies

Basis of Preparation

This financial report is a special purpose financial report prepared in order to satisfy the financial reporting requirements of the Associations Incorporations Act of Western Australia. In the opinion of the committee the association is not a reporting entity because it is not reasonable to expect the existence of users who rely on the association's general purpose financial statements for information useful to them for making and evaluating decisions about the allocation of resources.

The financial report has been prepared in accordance with the Associations Incorporations Act of Western Australia, the basis of accounting specified by all Australian Accounting Standards and Interpretations, and the disclosure requirements of Accounting Standards AASB 101: Presentation of Financial Statements, AASB 107: Cash Flow Statements, AASB 108: Accounting Policies, Changes in Accounting Estimates and Errors, AASB 1031: Materiality and AASB 1054: Australian Additional Disclosures.

The association has not assessed whether these special purpose financial statements comply with all the recognition and measurement requirements in Australian Accounting Standards.

The financial report has been prepared on an accrual basis and is based on historical costs and does not take into account changing money values or, except where specifically stated, current valuations of non-current assets.

The following significant accounting policies, which are consistent with the previous period unless otherwise stated, have been adopted in the preparation of this financial report.

(a) Income tax

The Association is exempt from payment of income tax under Subdivision 50-A of the Income Tax Assessment Act 1997.

(b) Property, Plant and Equipment (PPE)

Office equipment is carried at cost less, where applicable, any accumulated depreciation.

The depreciable amount of all PPE is depreciated over the useful lives of the assets to the association commencing from the time the asset is held ready for use.

The depreciation rates used for office equipment is 20%.

(c) Impairment of Assets

At the end of each reporting period, the entity reviews the carrying values of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying value. Any excess of the asset's carrying value over its recoverable amount is expensed to the income statement.

The Badminton Association of Western Australia (Inc.)

ABN 34 245 256 670

Notes to the Financial Statements

For the year ended 31 December 2021

(d) Employee Benefits

Provision is made for the association's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits have been measured at the amounts expected to be paid when the liability is settled.

(e) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, and other short-term highly liquid investments with original maturities of six months or less.

(f) Revenue and Other Income

Revenue comprises of grant income (federal, state and local governments), events, registration fees, donations, bank interest, government COVID-19 JobKeeper payment subsidy and Cash Flow Boost instalments and other income.

Revenue is measured at the fair value of the consideration received or receivable after taking into account any trade discounts and volume rebates allowed. For this purpose, deferred consideration is not discounted to present values when recognising revenue.

If conditions were attached to the grant which must be satisfied before the association was eligible to receive the contribution, the recognition of the grant as revenue was deferred until those conditions were satisfied.

Revenue from the rendering of a service was recognised upon the delivery of the service to the customer.

Donations were recognised as revenue when received.

Interest revenue was recognised when received.

(g) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the assets and liabilities statement.

The Badminton Association of Western Australia (Inc.)

ABN 34 245 256 670

Notes to the Financial Statements

For the year ended 31 December 2021

(h) Trade and Other Payables

Trade and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the association remain unpaid at the end of the reporting period. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

(i) Leases

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are recognised as expenses on a straight-line basis over the lease term.

For leases that have significantly below-market terms and conditions principally to enable the association to further its objectives (commonly known as peppercorn/concessionary leases), the company has adopted the temporary relief under AASB2018-8 and measures the right of use assets at cost on initial recognition.

(j) Key estimates and judgments

Employee entitlements - as indicated at Note 1(d), employee benefits have been measured at the amounts expected to be paid when the liability is settled. The association exercises judgment in the classification of employment arrangements in order to assess any obligation for employee entitlements.

Going concern - the COVID-19 pandemic has detrimentally effected the worldwide economy. The association has assessed its ability to continue as a going concern and there is no known material uncertainty as at the date of signing the financial report that would effect the ability of the company to continue as a going concern. Accordingly, the financial statements have been prepared as a going concern.

JobKeeper wage subsidy income – (20FY) this government wage subsidy entitled eligible entities that suffered a specified decline in turnover to a payment of \$1,500 per fortnight for wages paid to eligible employees. Employers elected to participate in the scheme. Employees subject to the scheme must be eligible for JobKeeper payments, with the onus on the employer to establish that all eligibility requirements are met before applying for the scheme. Management exercised judgement in applying for this scheme in the 20FY which was based on future estimates and an employees declaration of eligibility.

(k) Economic Dependence

The association is dependent on government agencies for grant funding. At the date of this report the Committee have no reason to believe these government department's will not continue to support the company.

(l) Reserves

The Court Official Reserve was established to allocate a portion of revenue from tournaments to assist to fund honorariums for volunteers which assist at the tournaments.

The Junior Fundraising Reserve was established to allocate revenue received from parent fundraising activities.

The Badminton Association of Western Australia (Inc.)

ABN 34 245 256 670

Notes to the Financial Statements

For the year ended 31 December 2021

	2021	2020
Note 2: Reserves		
Balance at the beginning of the reporting period		
Court officials reserve	8,462	6,604
	<u>8,462</u>	<u>6,604</u>
Increase (decrease) in reserves during the reporting period:		
Court officials reserve	2,132	1,858
Junior State Team Fundraising Reserve	3,959	
	<u>6,091</u>	<u>1,858</u>
Balance at the reporting date		
Court officials reserve	10,594	8,462
Junior State Team Fundraising Reserve	3,959	
	<u>14,553</u>	<u>8,462</u>

Note 3: Cash assets

Bank accounts:		
Cash at bank - CBA Main account	77,031	19,602
ING Business Optimiser a/c	1,062	35,145
Paypal a/c	1,017	901
Jnr Team Fundraising account - P&N	1,651	
Revsport clearing a/c	424	
Other cash items:		
Cash on hand	2,536	402
	<u>83,721</u>	<u>56,050</u>

The Badminton Association of Western Australia (Inc.)

ABN 34 245 256 670

Notes to the Financial Statements

For the year ended 31 December 2021

2021

2020

Note 4: Other Assets

Current

Short term deposits	350,000	340,000
Prepayments	559	44,434
Other	200	150
	<u>350,759</u>	<u>384,584</u>

Note 5: Property, Plant and Equipment

Plant and equipment:

- At cost	15,250	15,250
- Less: Accumulated depreciation	(11,181)	(8,735)
	<u>4,069</u>	<u>6,515</u>

Other plant and equipment:

- At cost	23,532	21,600
- Less: Accumulated depreciation	(14,977)	(13,093)
	<u>8,555</u>	<u>8,507</u>
	<u>12,624</u>	<u>15,022</u>

Note 6: Tax Liabilities

Current

GST clearing	27,645	(1,390)
PAYGW liability	31,484	5,874
SG payable	3,991	2,853
	<u>63,120</u>	<u>7,337</u>

The Badminton Association of Western Australia (Inc.)

ABN 34 245 256 670

Notes to the Financial Statements

For the year ended 31 December 2021

2021

2020

Note 7: Contingent Liabilities

During the 2021 financial year, the Board of Management engaged a law firm to provide legal advice in relation to a potential historical abuse claim. During the year the association incurred legal expenses of \$9,927 (GST exc.) in relation to this matter. This matter has not progressed from the initial claim, there is no further outcome in relation to this matter as at the date of signing of these financial statements and no additional liabilities known. Any suggestion of liability owed by The Badminton Association of Western Australia Inc. has been denied.

Note 8: Events Subsequent to Balance Date

The association leases office and storage premises at 130 Kingsway, Madeley from the City of Wanneroo for a minimal annual rental. The Crown lease agreement being for five years from 2017 and it contains no elective option for the Lessee to extend for a further term. The Board of Management are aware of the lease term and reviewing options available to the association and are intent and confident of negotiating favourable renewal terms. As at the date of signing of the financial statements negotiations continue with the City of Wanneroo for a renewed Crown Lease of the subject premises.

The Badminton Association of Western Australia (Inc.)

ABN 34 245 256 670

Noted to the Financial Statements

For the year ended 31 December 2021

2021

2020

Note 9. Reconciliation Of Cash

For the purposes of the statement of cash flows, cash includes cash on hand and in banks and investments in money market instruments, net of outstanding bank overdrafts.

Cash at the end of the year as shown in the statement of cash flows is reconciled to the related items in the balance sheet as follows:

Cash at bank - CBA Main account	77,031	19,602
ING Business Optimiser a/c	1,062	35,145
Paypal a/c	1,017	901
CBA Travel cards accounts		(1,253)
Jnr Team Fundraising account - P&N	1,651	
Revsport clearing a/c	424	
Cash on hand	2,536	402
Short term deposits - ING MD 19/08/2022	200,000	200,000
Short term deposits - ING MD 22/07/2021		15,000
Short term deposits - ING MD 22/07/2021		25,000
Short term deposits - Comm Bank 8/8/2021		100,000
Short term deposit - P&N 23/01/22	100,000	
Short term deposit - P&N 23/1/22	50,000	
	<u>433,721</u>	<u>394,797</u>

The accompanying notes form part of these financial statements.

The Badminton Association of Western Australia (Inc.)

ABN 34 245 256 670

Notes to the Financial Statements

For the year ended 31 December 2021

	2021	2020
Note 10. Reconciliation Of Net Cash Provided By/Used In Operating Activities To Net Deficit		
Operating deficit	(20,866)	32,694
Depreciation	4,330	3,756
Changes in assets and liabilities:		
(Increase) decrease in trade and other debtors	206	(263)
(Increase) decrease in finished goods	1,518	(5,239)
(Increase) decrease in prepayments	43,875	(848)
Increase (decrease) in trade creditors and accruals	(36,362)	6,431
Increase (decrease) in revenue received in advance	(26,239)	(2,062)
Increase (decrease) in employee entitlements	10,262	(4,872)
Increase (decrease) in other creditors	64,132	10,304
Net cash provided by operating activities	40,856	39,901

The accompanying notes form part of these financial statements.

The Badminton Association of Western Australia (Inc.)

ABN 34 245 256 670

Statement by Members of the Board For the year ended 31 December 2021

The Board has determined that the association is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

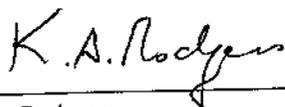
In the opinion of the Board the Income and Expenditure Statement, Statement of Financial Position, Statement of Cash Flows, Statement of Changes in Equity and Notes to the Financial Statements:

1. Presents fairly the financial position of The Badminton Association of Western Australia (Inc.) as at 31 December 2021 and its performance for the year ended on that date.
2. At the date of this statement, there are reasonable grounds to believe that the association will be able to pay its debts as and when they fall due.
3. Are in accordance with the Associations Incorporation Act 2015 WA.

This statement is made in accordance with a resolution of the Board and is signed for and on behalf of the Board by:



Mark Cunningham
President



Kim Rodgers
Treasurer

Dated this 30 day of June 2022

The accompanying notes form part of these financial statements.

The Badminton Association of Western Australia (Inc.)

ABN 34 245 256 670

Independent Auditor's Report to the Members

Report on the Audit of the Financial Report

Opinion

I have audited the financial report of The Badminton Association of Western Australia (Inc.) (the association), which comprises the Statement by Members of the Board, the Income and Expenditure Statement, Balance Sheet as at 31 December 2021, Statement of Cash Flows, Statement of Changes in Equity and a summary of significant accounting policies and the certification by members of the board on the annual statements giving a true and fair view of the financial position and performance of the association.

Consistent with the prior year, I do not provide an opinion on the entities eligibility or verify the entitlement in relation to the 20FY Commonwealth Government Jobkeeper assistance.

In my opinion, the accompanying financial report presents fairly, in all material respects, the financial position of the association as at 31 December 2021 and [of] its financial performance for the year then ended in accordance with the accounting policies described in Note 1 to the financial statements and the requirements of the Associations Incorporation Act 2015.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. I am independent of the association in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my ethical responsibilities in accordance with the Code.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Report on Other Legal and Regulatory Matters

I draw attention to Note 6: Tax Liabilities (i) GST payable of \$27,645 and (ii) PAYG withheld from employee salaries and wages of \$31,484. These amounts are due and payable to the ATO in relation to outstanding BAS lodgements from the 31 December 2020 quarter end. I note that all outstanding BAS's have been lodged with the ATO subsequent to year end. The association has recognised a general interest charge incurred by the ATO to the amount of \$1,429 in the 2021 financial year.

Emphasis of Matter – Contingent liability

I draw attention to Note 7 to the financial report - Contingent liability. This related to an historical matter in relation to allegations of past misconduct of which there is uncertainty relating to the future outcome (if any) of this investigation. My opinion is not modified in respect of this matter.

Emphasis of Matter – Basis of Accounting

I draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared to assist the association to meet the requirements of Associations Incorporation Act 2015. As a result, the financial report may not be suitable for another purpose. My opinion is not modified in respect of this matter.

The Badminton Association of Western Australia (Inc.)

ABN 34 245 256 670

Independent Auditor's Report to the Members

Responsibilities of the Committee for the Financial Report

The committee is responsible for the preparation and fair presentation of the financial report in accordance with the financial reporting requirements of the Associations Incorporation Act 2015 and for such internal control as the committee determines is necessary to enable the preparation and fair presentation of a financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the committee is responsible for assessing the association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the committee either intends to liquidate the association or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the committee.
- Conclude on the appropriateness of the committee's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the association's ability to continue as a going concern. If I conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

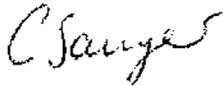
The Badminton Association of Western Australia (Inc.)

ABN 34 245 256 670

Independent Auditor's Report to the Members

I communicate with the committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

Signed on this 30 day of June 2022:



Ms Carla Sawyer, C.A., Registered Company Auditor 522142, Principal
Blue Wren Audit & Accounting
Winmalee NSW 2777



Past Records

YEAR	PRESIDENT
1924	Mr. A. Hodder
1925-1937	Mr. F. Aldrich
1938-1947	Mr. H. Styants
1948-1949	Rev. F. Johnston
1950-1951	Rev. E. Bryant
1952-1953	Mr. Keith Baker
1954	Mr. George Rowe
1955-1960	Mr. Ray Meyer
1961-1965	Mr. Don Hall
1966-1977	Mr. Cedric Baxter
1978-1983	Mr. Don Stockins
1984-1989	Mr. D. Alan McElroy
1990-1993	Mrs. Leslie Garnsworthy
1993-1999	Mr. Gregory Vellacott
1999-2001	Mr. Norman Anthony
2001-2003	Mrs. Jane Wheatley
2003-2005	Miss Gae Gaffney
2005-2008	Mr. John Csallo
2008-2008	Mr. Gregory Vellacott
2009-2013	Dr. Judith Cousins
2014-2015	Mr. Bruce Napier
2016-2016	Dr. Judith Cousins
2017-2020	Mrs. Lily Buttrose
2020	Ms. Eva Wu
2020-2021	Mr. Anthony Mackaiser
2021-	Mr. Mark Cunningham

YEAR	SECRETARY
1924	Mr. D. Rushton & Mr. S. Rowe
1925	Mr. D. Rushton & Mr. G.Somes
1926-1927	Mr. Gerald Parkes (Sec/Treasurer)
1928	Mr. Peck (Sec/Treasurer)
1929	Mr. F. Johnston
1930-1932	Mr. Syd Rowe
1933-1935	Miss L. Smart
1936	Mr. Syd Rowe
1937-1938	Mr. M. Marchall
1939	Mr. D. Barton
1940-1946	Mr. R. Neal
1947	Dr. J. Horton
1948-1949	Miss M. Thompson
1968	Miss Penney Newbury
1969-1970	Miss Joan Truscott
1971-1972	Mrs. Joan Harwood

YEAR	SECRETARY
1950-1951	Mr. G. Alford
1952	Mr. Brian Treasure
1953	Mr. G. Alford
1954	Mr. Brian Treasure
1955-1956	Mr. B. Smith
1957-1959	Mr. Victor Conlan
1960	Mr. Bruce Bertie
1961	Mr. Victor Conlan
1962	Mr. Don Stockins
1963-1964	Miss Pat Brady
1965	Mr. Cedric Baxter
1966	Mrs. E. Williams
1967	Mr. George Rowe
1997-2000	Mrs. Val Sullivan
2000-2002	Mr. Scott Favacho
2002-2003	Mrs. Val Sullivan



Past Records Continued

1973-1974 1975	Mrs. Evelyn Sparks Mrs. Joan Harwood, Mrs. Evelyn Sparks	2003-2004	Mrs. Joan Harwood, Mr. John Csallo
1976-1977	Miss Beth Edwards	2004-2006	Mr. Norman Anthony
1978-1981	Miss Margaret Winton	2006-2007	Mr. Toby Hodgson
1982-1984	Miss Margaret Lauritsen	2008	Dr. Judith Cousins
1985-1986	Mrs. Kaye Pratt	2009-2013	Mr. Bruce Napier
1987	Mrs. Mavis Juon, Mrs. Kaye Pratt	2014	Dr. Judith Cousins
1988	Mrs. Kaye Pratt	2015	Mr. Gaelen Williams
1989-1990	Miss Beth Edwards	2016-2017	Mr. Bruce Napier
1992	Mrs. Margaret O’Dea	2018-2020	Ms. Eva Wu
1993	Mr. J. Crossland, Mrs. Beth Pusey Miss Daphne Harding	2020-2021	Mr. Ryan Lin
1994-1997	Mrs. Daphne Kern	2021-	Ms. Christine Ferguson

YEAR	TREASURER
1926-1927	Mr. Parker (Sec/Treasurer)
1928	Mr. Peck (Sec/Treasurer)
1929-1931	Mr. Ferguson
1932-1933	Mr. H. Turner
1934-1949	Mr. M. Morris
1950-1951	Mr. W. Same
1952	Mr. T. Choon
1953	Miss B. Mason
1954	Mr. T. Choon
1955-1956	Mr. B. Morris
1957-1962	Mr. N.Kalaf
1962-1964	Mr. B. Simpson

1965-1966	Miss L. Broadhurst
1967	Miss L. Nicholls
1968-1973	Miss P. Newbury
1974-1979	Mr. D. Crowther
1980-1986	Mr. K. Rodgers

YEAR	TREASURER
1987-1988	Mr. Raymond Tan
1989	Mrs Pat Patrick
1990	Mr. Alan Franklin
1991-1992	Miss Lorraine Lethlean
1993	Mr. T. Ball Mrs Pat Patrick
1994	Mrs. Pat Patrick
1995-1998	Mr. Bruce Perryman
1998-1999	Ms. Celia Culverwell
1999-2000	Mr. Alistair Smith
2000-2003	Miss Gae Gafney
2003-2004	Mr. Geoff Hashman
2004-2005	Mr. Peter Hong, Ms Nancy Go, Mr Hitesh Shah, Mr. Dave Morrow
2006-2007	Mr. Tony Ince
2008-2009	Mr. Oliver Hung
2009-2015	Mr. K. Rodgers
2015-2019	Mr. Neal Miranda
2020-	Mr. K. Rodgers

YEAR	EXECUTIVE OFFICER
2008-2008	Mr. Toby Hodgson
2009-2010	Mr. Nicholas Kidd
2011-2015	Mr. Himanshu Thacker
2015-2020	Mr. Eugene Glazman
2020-	Mr. Rick Wolters



Past Records Continued

YEAR LIFE MEMBER

1926 Mr. A. Hodder*
1929 Mr. WE Forster*
1931 Mr. GV Parkes*
1933 Mr. Syd Rowe*
1936 Mr. HA Ashton*, Mr. J Rossiter*
1938 Miss L. Smart*, Mr. FA Johnson*
1939 Rev. E. Bryant*
1948 Mr. M. Morris*
1960 Mr. Victor Contan*
1964 Mr. Don Hall*
1968 Miss Pat Brady*, Mr. Cedric Baxter*
1969 Mr. George Rowe*
1970 Mr. Laurie Blackburn,
Mr. Don Stockins OAM,
Mr. Arthur Woods*
1972 Mr. George Ramage

YEAR LIFE MEMBER

1976 Mr. Don Walker*, Mr. Charlie Richardson*
1979 Mr. Alan McElroy*, Mr. Charles Stapleton
1981 Miss Joan Kennington
1982 Mrs. Joan Harwood
1984 Miss June Johnston
1985 Mr. Peter G Cooper OAM
1986 Mrs. Audrey Tuckey
1997 Mr. Greg Vellacott
1998 Mrs. Phyllis Jupp, Mr. Kim Rodgers
1999 Mrs. Beth Pusey, Ms. Kay Terry MBE
2001 Mr. Bruce Perryman, Miss Gae Gaffney
2009 Dr. Judith Cousins
2015 Mrs. Kelly Hoare, Mrs. Jane Wheatley
2019 Mr. Trevor Briedis, Mr Bruce Napier

YEAR SERVICE AWARD

1986 Mrs. Evelyn Sparks
Mrs. Audrey Tuckey
Mr. Richard Booker
Mr. Geoff Higgs
Mr. Paul Kong
Mr. Gordon Lang
Mr. Don Stockins OAM
Mr. Max Strachan
Mrs. Phyllis Jupp
Mr. Kim Rodgers
Mr. Charles Stapleton
1987 Mrs. Dianne Criddle
Miss Marlene Carter
1988 Miss Beth Edwards
Mr. A Ian McElroy
Mrs. Pat Patrick
Mr. Bruce Perryman
Miss Faye Truscott
Miss Margaret Lauritsen
Ms. Kay Terry MBE
Mr. Rob Italiano

YEAR SERVICE AWARD

1989 Mr. Peter Smith
1991 Miss Gae Gaffney
Mrs. Audrey Pearce
Mr. John Pearce
1992 Mrs. Val Barratt
2001 Mr. Peter Cooper OAM
Mrs. Kelly Hoare
2013 Mr. Bruce Napier
Mrs. Dianne Booth
Mr. Trevor Briedis
Mr. Mark Duxbury
Mrs. Kelly Hoare
2014 Mr. Andrew Chai
2015 Mr. Colin Criddle
2016 Mr. Samuel Fan
Mr. Winston Allen
2017 Mrs. Annie Sim
2018 Mrs. Lily Buttrose
Mr. Mark Cunningham
Mr. Jiten Bhatt
Mr. Bradley Chen

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